

**«ARMENIAN STATE INSTITUTE OF PHYSICAL CULTURE AND
SPORT» FOUNDATION**



**INTERNATIONALIZATION POLICY
OF THE «ARMENIAN STATE INSTITUTE OF PHYSICAL CULTURE AND
SPORT» FOUNDATION**

"Internationalization in higher education is no longer a choice, but a necessity. It is the path that leads to quality, relevance, and global engagement."

Jane Knight

Approved
by the Scientific Council of the
“Armenian State Institute of Physical Culture and Sport” Foundation
at the 2025 meeting,
Decision No. —————

INTRODUCTION

The modern higher education system is developing in a globalizing world, where cooperation and knowledge exchange have become integral to quality, efficiency, and competitiveness in education. In this context, internationalization has become a strategic priority—stimulating the development of education, science, and culture.

Sport and physical culture are not only key components of a healthy lifestyle and personal development, but also powerful means of intercultural dialogue, peace, and solidarity.

With years of experience in the fields of sport, physical education, and healthy lifestyle promotion, the Armenian State Institute of Physical Culture and Sport (hereafter referred to as the Institute) emphasizes international cooperation as a cornerstone for quality education, advanced scientific research, and institutional stability. This policy aims to coordinate and guide the Institute’s international activities in educational, scientific, and sports fields, creating an institutional environment that promotes mobility, visibility, and mutually beneficial partnerships.

I. GENERAL PROVISIONS

This policy has been developed in accordance with:

- The RA Law on Higher and Postgraduate Professional Education,
- The Charter of the Institute,
- The Strategic Plan of the Institute (2022–2026),
- The self-assessment analysis developed within the Erasmus+ SIN-NEC project.

1.1. The policy defines the strategic goals, directions, principles, and implementation tools for internationalization at the Institute.

1.2. The policy aims to enhance the Institute's international visibility, improve the quality of education and research in line with international standards, integrate students and staff into the global academic environment.

II. POLICY OBJECTIVES

- Promote the Institute's international academic and scientific cooperation.
- Develop the internationalization of educational programs, especially through the introduction of joint English-language programs.
- Ensure increased mobility of students and staff.
- Support the internationalization of scientific work and research programs implemented at the Institute.
- Improve the Institute's institutional capacities in the field of internationalization.
- Increase the level of international recognition of the Institute.

III. POLICY IMPLEMENTATION DIRECTIONS

3.1. International Cooperation and Partnership

- Signing Memorandums of Understanding (MoU) with foreign universities, educational and scientific institutions.
- Membership in international academic networks.

3.2. Internationalization of Educational Programs

- Development and implementation of English-language academic programs.
- Launch of joint/double degree opportunities.
- Organization of summer schools.

3.3. Student and Staff Mobility

- Activation of Erasmus+ and other exchange programs.
- Provision of financial, organizational, and advisory support for mobility programs.

3.4. Scientific Cooperation

- Implementation of joint research programs.
- Organization of international conferences.
- Promotion of participation in international scientific events.

3.5. International Positioning and Information

- Development of a multilingual information system.
- Participation in international educational platforms and exhibitions

3.6. Institutional Capacity Development

- Expansion of the functions of the Department of International Cooperation and Development Programs.
- Alignment of the quality assurance system with international (European) standards.

IV. IMPLEMENTATION MONITORING AND EVALUATION

4.1. The Institute shall develop and approve an annual action plan based on the provisions of this policy.

4.2. The implementation of the internationalization policy is assessed using measurable indicators, including:

- Increase in the number of partner universities and organizations.
- Increase in the number of mobility participants.
- Growth in the number of international publications and conferences.
- Increase in student participation in international programs.

4.3. The Vice-Rector for External Relations and Strategic Programs, in collaboration with the Department of International Cooperation and Development Programs, ensures the implementation, monitoring, and evaluation of the policy.

V. FINAL PROVISIONS

5.1. This policy enters into force upon approval by the Institute's Scientific Council.

5.2. Amendments and additions to this policy are subject to approval by the Scientific Council.